



OLC 78-0487/1

23 FEB 1978

MEMORANDUM FOR: Director of Central Intelligence

THROUGH: Deputy Director for Administration  
Deputy Director of Central Intelligence

FROM:   
Acting Legislative Counsel

STATINTL

SUBJECT: Civil Service Reform Act

1. (U) Action Requested: None, for your information only.

2. (U/IUO) Background: Attached for your information is a critique of the Civil Service Commission's draft legislation to reform Civil Service procedures and the Civil Service Commission. At this time it appears the Commission intends to send this draft forward to the Congress within the next week or so.

The proposed bill is designed to implement the President's Reorganization Project. This Project made 125 recommendations, many to be made effective by Executive Order or through directives of the new Office of Personnel Management (the present Civil Service Commission).

The thrust of the draft legislation appears to strengthen individual agency responsibilities and authorities; however, in nearly every instance there would be an entity outside the Agency to ensure compliance either through audit or an appeals system.

The Agency has serious problems with the bill, which conflicts squarely with existing law, most importantly your termination authority (50 U.S.C. 403c), your mandate to prevent disclosure of sources and methods (50 U.S.C. 403(d)(3) and 403g) and the Agency's statutory exemption from the competitive service (50 U.S.C. 403j).

We have pointed out in the critique--which OMB has forwarded to the CSC--that these conflicts are objectionable because of the nature of intelligence operations and the necessary secrecy which, together with our unique personnel requirements, require flexibility and a minimum of monitoring by the Civil Service Commission or its successor.

INTERNAL USE ONLY

We have been in contact with OMB and Civil Service Commission staffers who indicate the Chairman or the Commission is strongly pushing for this legislation. We will recontact CSC Friday, 24 February, to obtain a firm reading on the Commission's response to our comments. We will then determine whether it would be productive to provide further comments elaborating on our position reflected in the attached paper. If in fact this legislation does move quickly and if our interests are not adequately addressed in the draft bill, it may become necessary that the matter be raised at your level with the White House and the Commission, or both; in its present form, this legislation would have a devastating effect on our present personnel system and practices.

We will keep you informed of any further developments.

3. (U) Coordination: The Office of Personnel and the Office of General Counsel have seen this memorandum and concur in the substance herein.

~~SECRET~~

STATINTL

Attachment

Distribution:

Orig - Addressee, w/att  
1 - DDCI, w/att  
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OLC:YTF:sm (22 Feb 78)

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THE DIRECTOR OF CENTRAL INTELLIGENCE

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WASHINGTON, D. C. 20505

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File

0487-1

Office of Legislative Counsel

17 February 1978

Mr. James M. Frey  
 Assistant Director for  
 Legislative Reference  
 Office of Management and Budget  
 Washington, D.C. 20503

Dear Mr. Frey:

This letter is in response to your request for our views on the Civil Service Commission draft bill, the "Comprehensive Civil Service Reform Act."

CIA has serious problems with the substance of this legislation. Numerous provisions conflict with present CIA authorities. Its detailed disclosure requirements, as well as its inadequate exclusions and refusal to recognize the Director of Central Intelligence's termination authority or CIA excepted status could pose serious security problems for the Agency and compromise the Director of Central Intelligence's ability to fulfill his statutory responsibilities to protect sources and methods. We therefore ask to be excluded from the provisions of this legislation.

Enclosed you will find our specific comments and recommendations of the draft legislation, as well as on the draft reorganization plan. We appreciate this opportunity to present our views to you. In view of the short period provided to review this complex paper, we may want to provide additional views based on further study.

Sincerely,



Acting Legislative Counsel

STATINTL

Enclosures

*Hilda, because of the short deadline,  
 our comments may need further refinement.  
 We will get any changes to you on  
 Tuesday, 21 Feb.*

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OLC:YTF:sm (17 Feb 78)

VIEWS OF THE CENTRAL INTELLIGENCE AGENCY ON  
THE COMPREHENSIVE CIVIL SERVICE REFORM ACT

Title I prescribes rigid merit system principles that shall apply to all departments and agencies in the Executive Branch, including the CIA. The eight merit system principles concern, for example, personnel recruitment, performance evaluation and grievance procedures.

As described in Title I, the merit system principles would conflict with the exempted status of the CIA under 50 U.S.C. 403j. This section has consistently been interpreted as providing CIA with a statutory exemption from the competitive service in order to allow the Agency greater flexibility in performing its functions. Furthermore, the Agency's excepted status is not governed by Civil Service Commission excepted position schedules.

The rigid merit system principles in Title I of the proposed Civil Service Reform Act would hamper CIA in its staffing flexibility and requirements. For example, section 202(1) provides that selection and advancement of applicants must be determined through "fair and open competition." Also, section 202(2) would require CIA to give equal consideration to all applicants, regardless of political affiliations and national origins, a procedure which could conflict with necessary security considerations.

Moreover, section 205 provides that the Government Accounting Office would conduct audits and reviews to assure compliance with the laws, Executive Orders, directives, rules and regulations governing employment in the Executive Branch. It would also assess the effectiveness and systematic soundness of Federal personnel management.

This Agency is not subject to audit or oversight by the GAO, a position based on security considerations and the need to protect intelligence sources and methods. The provisions in section 205 of the proposed Plan, however, would authorize an entity outside the Agency to insure its compliance with certain laws and regulations. This situation would conflict with the statutory responsibility of the Director of Central Intelligence to protect intelligence sources and methods, particularly the organization, functions and other personnel-related matters of the Agency from disclosure, as provided by 50 U.S.C. 403(d)(3) and 403g.

The provisions of Title II relating to protection of employee rights, present the Agency with many difficulties. Many of the provisions interfere with, impair, or are completely inconsistent with present CIA statutory authorities. Section 202 would grant subpoena power to the proposed Merit Systems Protection Board (Merit Board), its Special Counsel and other designated personnel. This power could be utilized by the Special Counsel in the course of a whistle-blowing investigation. By the authority of section 204, the Special Counsel could also freeze any personnel action with substantial economic impact on the complaining employee until an investigation concerning that employee is complete. The Agency head would be required to take whatever corrective action the Special Counsel deemed necessary, if a reprisal against an employee was found to have occurred because of the employee's disclosure of information relating to a violation of law or regulation. If the action was not carried out, section 207 provides that the Special Counsel could take the matter before the Merit Board for final determination. These procedures would conflict with the authority of the Director of Central Intelligence to terminate employees when in the interests of the United States (50 U.S.C. 403(c)), with the Director's mandate to prevent disclosure of intelligence sources and methods (50 U.S.C. 403(d)(3) and 403g), with the role of the Intelligence Oversight Board (section 3-1 of Executive Order 12036), and with CIA's excepted personnel system (50 U.S.C. 403j).

Under section 205 performance appraisal systems must be established by certain agencies for certain employees. The appraisal systems must also conform to Office of Personnel Management (OPM) regulations. However, there is a discrepancy between the language of the legislation and that of the report concerning the agencies covered by the legislation. The report contends that the Tennessee Valley Authority is included, while the legislation states that it is excluded. The report also contends that CIA, unlike the Foreign Service, is not meant to be excluded, though the legislation allows for such an exclusion by OPM regulation. Even so, the thrust of this section would be to subject CIA performance appraisals to OPM control. This would conflict with the aforementioned 50 U.S.C. 403(d)(3), 50 U.S.C. 403g and 50 U.S.C. 403j.

The procedures in section 205 of the proposed bill, pertaining to demotions or dismissals based on unacceptable performance, include a requirement for 30 days advance notice, and the right to reply and to representation. The procedures also provide the affected employee the right to appeal the matter to the Merit Board for final determination pursuant to section 207. These features could conflict with the DCI's termination authority (50 U.S.C. 403(c)), with the Director's mandate to prevent disclosure of sources and methods (50 U.S.C. 403(d)(3) and 403g) and with the Agency's statutory exemption from the competitive service.

Section 206(a) deals with adverse actions designed to promote the efficiency of the service, including removals, suspensions and furlough for 30 days or less. There are two sets of adverse action procedures. When the suspension is for more than 30 days, removals and other adverse actions must be processed under procedures similar to those in section 205. CIA would be covered by those procedures only to the extent that it would employ preference eligibles. When the suspension is for 30 days or less, less rigorous notice, right-to-reply and representation procedures would be required for all CIA employees. CIA employees covered by either set of adverse actions procedures could not be excluded from these procedures because both exclusion provisions use the "confidential or policy determining" language of Schedule C, which is inapplicable to CIA, as their criteria. Thus, these procedures would tend to create the same statutory conflicts created by the section 205 procedures. Moreover, it should be noted that while adverse action by CIA management must conform to the aforementioned procedures, the procedures curiously exclude from coverage national security adverse actions taken under 5 U.S.C. 7532.

In accordance with section 207, any matter to be decided by the Merit Board would be processed under regulations established by the Merit Board and the decision would be reviewed by the U.S. Court of Claims or a U.S. Court of Appeals. Such practices would also conflict with the aforementioned statutes giving the Director the authority to terminate employment, the responsibility to protect intelligence sources and methods and this Agency's exemption from the competitive services.

Title III, concerning staffing, provides for the examination, selection and retaining of Federal employees. The Agency fully supports the provisions of section 306 which would enable the Agency to equip an employee with the skills necessary to fill a different position or to acquire new skills needed for a position in another agency. Overall, this would appear to be of benefit to the Government by retaining competent employees in the Federal service. We recommend that a provision be added providing for the placement of a RIF employee within his or her own Agency as a result of additional training.

Section 308 would require OPM approval of a special early retirement authority. Presently, CIA has authority to declare surplus situations regarding early retirement without obtaining Civil Service Commission approval. If enacted, this section would conflict with the DCI's authority to protect the numbers and functions of employees from disclosure (50 U.S.C. 403g).

Title IV would establish a Senior Executive Service (SES) comprising all managerial and supervisory positions correctly classified GS-16 through Executive Schedule IV.

Section 402(b) would give the Office of Personnel Management (OPM) authority to prescribe all implementing regulations for the SES. This section would allow an agency to be excluded from SES by the President, but the agency would have to do so through OPM, with that Office making a recommendation to the President as to whether an exclusion is advisable. If the exclusion were granted, OPM could recommend to the President a revocation at any subsequent time.

The SES would be composed of career reserved positions for career appointees and general positions for career and non-career appointees. OPM would prescribe the position criteria and regulations governing the designation of career reserved positions. Also, OPM would have to approve the managerial qualifications of initial career appointees in such positions.

All agencies covered by SES would be required to submit to OPM requests for SES positions which would include program, budget, and workload breakdowns to justify each request. OPM, in consultation with the Office of Management and Budget, would then allocate the positions per agency, although OPM would reserve the right to reduce any allocation at will. Additionally, OPM would be required to submit a biennial report to the Congress which would reveal the numbers of SES positions in each Agency.

Lastly, the number of non-career appointees would be limited to 15 percent of SES positions Government-wide; these positions would be allocated biennially by OPM according to demonstrated need. OPM would reserve the right to make adjustments in allocations to meet any emergency needs.

The degree of OPM control over the allocation of SES positions allowed by section 402(b) would severely limit the adaptability of the CIA personnel system and hamper its functions and operations. Such OPM controls also conflicts with the statute establishing CIA's excepted personnel system (50 U.S.C. 403j). Further, the vast amount of detailed information which would have to be disclosed in order for the statutory scheme of SES to function would conflict with the DCI's statutory responsibilities under 50 U.S.C. 403(d)(3) and 50 U.S.C. 403g.

According to section 403, SES pay levels would be set according to OPM criteria. The section also would require that the staffing of SES career appointees be competitive, according to a process meeting OPM standards. Once a career executive is in place, that executive could not be involuntarily reassigned or transferred within 120 days after the appointment of an agency head. These restrictions present the same statutory conflicts raised by the provisions of section 402(b).

While the removal criteria set by section 404 for SES non-career employees is the functional equivalent of the DCI's termination authority (50 U.S.C. 403(c)), the removal criteria for career appointees does not include anything resembling this authority.

All agencies, unless excluded by the President from SES, would be required to create an SES performance appraisal system under section 405. If an appraisal system is not in conformity with OPM regulations, OPM could order corrective action. This also would conflict with the aforementioned statutory responsibilities of the DCI.

Both the suspension for 30 days or more of SES employees and their removal to promote the efficiency of the service are governed by the procedures of section 411. These procedures include a requirement of a 30 days' advance notice, a right to reply and representation, and an appeal to the Merit Board. This section then would result in more disclosures and statutory conflicts.

Title V concerns the merit pay plan for supervisory and managerial positions from GS-9 through GS-15. Section 501 would place all managers in grades 9 through 15 and non-managers in grades 16 through 18 under the coverage of a merit pay plan to be established by OPM and implemented by OPM regulations. Again, OPM control would conflict with existing statutes and would result in the removal of an important management tool.

The Agency has no comments on Title VI, Research and Demonstration Authority, and Title VII, Miscellaneous.

VIEWS OF THE CENTRAL INTELLIGENCE AGENCY ON THE  
CIVIL SERVICE COMMISSION REORGANIZATION PLAN OF 1978

Section 202(f) of the proposed Reorganization Plan gives the Special Counsel to the Merit Systems Protection Board (Merit Board) the general authority to receive and investigate allegations of reprisals against whistle-blowers, i. e., for lawful disclosures of information concerning the violation of laws and regulations. The Special Counsel is also given the authority to prescribe regulations governing the handling of such matters. These authorities would conflict with the oversight role of the Intelligence Oversight Board (IOB) as stated in Section 3-1 of Executive Order 12036; the Board was specially created in order to keep intelligence agency whistle-blowing within national security channels.

The procedures for implementing the Special Counsel's whistle-blowing authorities have been placed in Title II of the draft legislation and will be commented upon in our analysis of that title.

☐ UNCLASSIFIED

**PRIORITY**

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SUBJECT: (Optional)

FROM:

Legislative Counsel  
6D15 HQ

DATE 23 FEB 1978

STATINTL

TO: (Officer designation, room number, and building)

DATE

RECEIVED

FORWARDED

OFFICER'S  
INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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DDA  
7D18 HQ

23 FEB 1978

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Attached for your information is a memorandum and background material bringing you up to speed on Civil Service Commission draft legislation to reform Civil Service procedures and the Commission itself. The bill, if enacted in its present form, would have an extremely serious impact on our present personnel system and practices. Depending on how quickly the Commission moves on this and on whether they take our views into account, the matter may require your personal intervention with the White House and the Commission, or both.

Acting Legislative Counsel